

BEFORE THE
STATE OF NEW YORK
PUBLIC SERVICE COMMISSION

In the Matter of
Corning Natural Gas
Case 16-G-0369
October 2016

Prepared Testimony of:

Allison Esposito
Supervisor, Utility Accounting
and Finance

Office of Accounting, Audits and
Finance

State of New York
Department of Public Service
Three Empire State Plaza
Albany, New York 12223-1350

1 Q. Please state your name and business address.

2 A. My name is Allison Esposito. My business
3 address is Three Empire State Plaza, Albany, NY
4 12223.

5 Q. By whom are you employed and in what capacity?

6 A. I am employed by the Department of Public
7 Service as a Utility Supervisor in the Office of
8 Accounting, Audits and Finance.

9 Q. What is your educational and business
10 experience?

11 A. I graduated from Cornell University in 2001 with
12 a Bachelor's degree in Government. I received a
13 Master's degree in Accounting in 2004 from the
14 State University of New York at Albany. In
15 2005, I became a certified public accountant in
16 New York State. From July 2004 through May
17 2007, I worked as an auditor for
18 PricewaterhouseCoopers in Albany, NY. In this
19 position, I performed financial statement audits
20 and Sarbanes-Oxley compliance audits for a
21 number of companies in various industries. From
22 May 2007 through May 2008, I supervised the
23 expenses' department at the Golub Corporation in
24 Schenectady, NY. I joined the Department of

1 Public Service in May 2008. Since that time, I
2 have testified in the St. Lawrence Gas Company,
3 Inc. (St. Lawrence) rate proceedings in Case 08-
4 G-1392 and 15-G-0382, the Niagara Mohawk Power
5 Corporation rate proceedings in Cases 10-E-0050,
6 12-E-0201 and 12-G-0202, and the United Water
7 New York rate proceeding in Case 13-W-0295.

8 Q. Please explain the scope of your testimony.

9 A. I am testifying on Corning Natural Gas
10 Corporation's (Corning or the Company) forecast
11 of capitalized fringe benefits, pension and OPEB
12 expenses, allocations, property tax expense and
13 rate case expense.

14 Q. Are you sponsoring any exhibits?

15 A. Yes, I am sponsoring three exhibits.

16 Q. Please briefly describe Exhibit __ (AAE-1)?

17 A. Exhibit __ (AAE-1) contains the information
18 request (IR) responses referenced in my
19 testimony.

20 Q. Please briefly describe Exhibit __ (AAE-2)?

21 A. Exhibit __ (AAE-2) is a compilation of
22 workpapers used to support my adjustment for
23 cost allocations to affiliates.

24 Q. Please briefly describe Exhibit __ (AAE-3)?

1 A. Exhibit __ (AAE-3) is a compilation of
2 workpapers used to support my proposed
3 adjustments.

4

5 **Capitalized Fringe Benefits**

6 Q. Please explain what is included in the
7 "Capitalized Cost" line on the Company's Other
8 O&M schedule.

9 A. Capitalized Costs include capitalized fringe
10 benefits, such as health insurance and pensions
11 and OPEBs. Capitalized fringe benefits are
12 those that have been incurred by employees while
13 doing work on capital projects. These fringe
14 benefits are capitalized as part of the asset
15 and depreciated over time. The Company's
16 response to IR DPS-348 provided a breakout of
17 these capitalized costs by cost component.

18 Q. What do you recommend regarding these
19 capitalized fringe benefits?

20 Q. I recommend that the Rate Year expense
21 reductions associated with each capitalized
22 fringe benefit be removed from Other O&M and
23 identified in their separate costs components on
24 the revenue requirement schedule. This

1 adjustment increases Other O&M by \$425,176, as
2 the capitalization credit is no longer being
3 used to decrease the expense, and reduces
4 vacation accrual, insurance costs, pension
5 expense and OPEB expense by \$53,869, \$165,511,
6 \$192,850 and \$12,946 respectively.

7 Q. Why do you recommend this adjustment if there is
8 no net revenue requirement impact?

9 A. This adjustment will increase transparency and
10 will also improve the ability to audit the
11 Company's pension and OPEB deferrals going
12 forward.

13 Q. How will this presentation improve transparency?

14 A. As previously stated, currently the lump sum
15 "Capitalized Cost" credit includes all the
16 capitalized fringe benefits. As such, there is
17 no easy way to determine how much of the
18 capitalized amount is attributed to each of the
19 fringe benefits cost components. Additionally,
20 by including the capitalized credits in a
21 separate line item, the amount of expense shown
22 for each fringe benefit is inherently overstated
23 and is not a true representation of the
24 Company's expenses. My proposed presentation

1 will clearly show the amount of each fringe
2 benefit that is capitalized, in its appropriate
3 line item, thereby increasing transparency and
4 accuracy.

5 Q. How will this presentation improve the ability
6 to audit the pension and OPEB deferrals going
7 forward?

8 A. The Commission's "Statement of Policy and Order
9 Concerning the Accounting and Ratemaking
10 Treatment for Pensions and Postretirement
11 Benefits Other Than Pensions" (Pension and OPEB
12 Policy Statement) - from Case 91-M-0890 and
13 issued September 7, 1993 - requires utilities to
14 defer the difference between allowed and actual
15 pension and OPEB expenses. Staff must audit
16 these deferrals periodically to ensure
17 compliance with the Pension and OPEB Policy
18 Statement and to ensure overall accuracy. As
19 the pension and OPEB expense allowance includes
20 a reduction for capitalized benefits, the
21 inability to easily discern this capitalized
22 amount greatly impedes Staff's ability to
23 complete its audit. My proposed presentation
24 change will clearly show the amount of

1 capitalized pension and OPEB expense, which will
2 make auditing the deferrals more
3 straightforward.

4 Q. Do you have any other comments on this issue?

5 A. Yes. For the reasons stated above, I recommend
6 that the Company follow this presentation of
7 capitalized fringe benefits in all filings with
8 the Commission going forward.

9

10 **Pension Expense and Deferrals**

11 Q. What is the Company's Rate Year pension expense
12 forecast?

13 A. As shown in Company Exhibit __ (CNG-5), Schedule
14 8, the Company's projection of the Rate Year
15 pension expense is \$1,067,583.

16 Q. How did the Company calculate this expense
17 amount?

18 A. The Company forecast the Rate Year pension
19 expense as equaling the net periodic pension
20 cost for the year ending September 30, 2016, per
21 its actuary's report.

22 Q. Does the balance include any amortization of the
23 deferred pension balance?

24 A. No, according to the response to IR DPS-195, the

1 Company forecast a deferral balance of
2 approximately zero as of the beginning of the
3 Rate Year. Therefore, the Company did not
4 include any amortization in the Rate Year
5 expense forecast.

6 Q. Do you agree with the Company's Rate Year
7 projection for pension expense?

8 A. No, I recommend three adjustments related to
9 Rate Year pension expense.

10 Q. Please explain your first adjustment.

11 A. Currently all pension and OPEB expense, both the
12 current portion and any amortizations, are
13 included on one line item in the revenue
14 requirement. I recommend that the Rate Year
15 pension expense allowance and the Rate Year
16 amortization of any pension deferral balance be
17 removed from this combined line and identified
18 in separate cost components on the revenue
19 requirement schedule. This adjustment decreases
20 the Pensions and OPEBs expense by \$1,067,583 and
21 increases Pension Expense - Current by
22 \$1,067,583.

23 Q. Why recommend this adjustment if there is no net
24 revenue requirement impact?

1 A. This adjustment will increase transparency and
2 also improve Staff's ability to audit the
3 Company's pension and OPEB deferrals going
4 forward. I previously explained these issues of
5 transparency and ease of audit when I addressed
6 capitalized fringe benefits.

7 Q. Please explain your second adjustment.

8 A. I recommend reclassifying \$192,850 of
9 capitalized Rate Year pension costs from Other
10 O&M into the Pension Expense - Current line
11 item. This adjustment is the same as the one I
12 identified and explained earlier regarding
13 capitalized fringe benefits.

14 Q. Please explain your third adjustment.

15 A. My third adjustment reduces the Rate Year
16 amortization expense for the pension deferral
17 balance, which was zero in the Company's
18 calculation, by \$255,981, for a total Rate Year
19 pension amortization expense of negative
20 \$255,981.

21 Q. What is the pension deferral and why is it
22 needed?

23 A. The Commission's Pension and OPEB Policy
24 Statement requires utilities to track the

1 difference between pension and OPEB expense
2 allowed in rates and pension and OPEB expense
3 actually incurred. This difference is then
4 recorded in a deferral account.

5 Q. How did you calculate this adjustment?

6 A. I began with the actual December 31, 2010
7 pension deferral credit balance of \$654,505 that
8 was allowed in Case 11-G-0280. Any deferral
9 activity after that date has not yet been
10 audited by Staff and, as such, I must begin my
11 audit at that point. I then recreated the
12 pension deferral schedule and calculation from
13 that point through the Rate Year ending April
14 30, 2016. My analysis indicates that the
15 correct deferred pension balance at April 30,
16 2016 should be a credit of \$1,279,907. In other
17 words, as of April 30, 2016, the Company has
18 over-collected pension expense and owes
19 ratepayers \$1,279,907. I amortized this
20 deferral balance over five years, which results
21 in a Rate Year amortization expense of negative
22 \$255,981. This amortization lowers the overall
23 pension expense. My calculation is included in
24 Exhibit __ (AAE-3).

1 Q. What are the basic components of your deferral
2 calculation?

3 A. My calculation includes the actual gross pension
4 costs per the actuary report. These costs are
5 reduced by the amount of pension costs
6 capitalized and amount of pension costs
7 transferred out to affiliates. That net
8 actuarial pension expense is then compared to
9 the pension expense rate allowance to determine
10 the amount over- or under-collected for the
11 period.

12 Q. Why did you create your own pension deferral
13 schedule, rather than use Corning's schedule?

14 A. I had difficulty following the Company's
15 schedule as I was unable to determine the exact
16 starting point of the Company's calculation.
17 Additionally, the Company's calculation was
18 missing the capitalization components, which I
19 will discuss later in testimony. As such, it
20 was easier, and more accurate, to recreate the
21 schedule myself, starting from the last approved
22 balance.

23 Q. What is the cause of the significant difference
24 between the Company's and your balances?

1 A. The main difference between the Company's and my
2 deferral balances is that the Company did not
3 include capitalized pension costs in either the
4 pension rate allowance or the actual pension
5 costs incurred in its calculation. However, as
6 the Pension and OPEB policy statement requires
7 adjustments to the deferral for these
8 capitalized costs, the Company's calculation is
9 incorrect.

10 Q. Where in the Pension and OPEB Policy Statement
11 does it require accounting for capitalized
12 costs?

13 A. Appendix A, Page 3 of 20, footnote 1 of the
14 Pension and OPEB Policy Statement states, "For
15 the purpose of calculating this deferral, both
16 the 'rate allowance' and 'pension expense' shall
17 only include the amount charged to expense
18 accounts (i.e., not charged to construction,
19 depreciation expense and rate base allowance
20 related to capitalized pension costs.)"

21 Q. Why did you amortize the deferral balance over
22 five years?

23 A. The five year period is consistent with both the
24 treatment of the deferral balance in the most

1 recent case in which Corning's rates were set,
2 as well as the Company's request. I see no
3 reason to change the period at this time.

4 Q. Does the Company agree with your methodology or
5 calculations?

6 A. No. IR DPS-349 provided the Company with my
7 calculation of the deferral balance and
8 explicitly asked the Company to point out any
9 errors, corrections or areas of disagreement.
10 The Company responded that it did not agree with
11 my calculation, as the calculation "amounts to
12 the use of a new methodology for the Pension and
13 OPEB reconciliations." The Company continued
14 that its reconciliation "is consistent with the
15 methodology that has been used in at least the
16 last two rate cases. That methodology was
17 reviewed by Staff and approved by the
18 Commission. Should Staff wish to propose a
19 change in the methodology for Pension and OPEB
20 reconciliation, it should be done on a
21 prospective basis only."

22 Q. Do you agree with the Company's response?

23 A. No, I disagree with the Company's response for
24 two reasons. First, the Company is incorrect

1 that my methodology is a "new methodology" for
2 accounting for the Pension and OPEB deferrals.
3 Second, the Company incorrectly states that any
4 changes in methodology should only be done
5 prospectively.

6 Q. Please explain your first statement, that the
7 Company is incorrect that your methodology is a
8 new methodology.

9 A. As I've previously discussed, the biggest
10 difference between the Company's and my
11 calculations is that my calculation includes a
12 reduction to both actual pension expense and
13 allowed pension expense for capitalized pension
14 costs, which is explicitly required in the
15 Pension and OPEB Policy Statement. As the
16 Pension and OPEB Policy Statement was approved
17 by the Commission in 1993, it is not a "new"
18 methodology.

19 Q. Did the Company explain how or why it believes
20 that your methodology is inconsistent with the
21 Pension and OPEB policy statement?

22 A. No. Although my IR explicitly asked the Company
23 to point to areas of the calculation that are
24 not consistent with the Pension and OPEB Policy

1 Statement, the Company did not do so. The
2 Company's IR response simply stated that its
3 calculation was consistent with its prior cases.

4 Q. Is the Company correct that this is how it has
5 been accounting for pension and OPEB deferrals
6 in prior cases?

7 A. I cannot speak to the details of the prior cases
8 the Company refers to as I was not a part of
9 those proceedings. However, the fact remains
10 that the Company's proposed accounting is not
11 consistent with the long-standing Commission
12 policy for these costs and, as such, it must be
13 corrected.

14 Q. Please explain your second statement that the
15 Company incorrectly asserts that any changes in
16 methodology should only be done prospectively.

17 A. As I previously stated, my calculation begins
18 with the December 31, 2010 deferral balance that
19 was previously allowed. No deferral activity
20 after that point has been audited by Staff and
21 as such, must be audited. To ignore errors from
22 January 1, 2011 through April 30, 2016 would be
23 negligent.

24 Q. Does Staff routinely audit deferral balances and

1 make adjustments to those balances before
2 reflecting those balances, whether a net
3 regulatory liability, regulatory asset, or zero,
4 in rates?

5 A. Yes. Staff and the Commission have an
6 obligation to ensure that, when a company is
7 able to avail itself of deferral authority,
8 before deferred items are reflected in rates,
9 the amount reflected in rates is accurate. In
10 this instance, the accurate deferral balance
11 creates a regulatory liability, however my
12 review, and my and the Commission's obligation
13 remains the same whether the deferral results in
14 a regulatory asset or liability. I should note
15 that there are instances when a complete audit
16 cannot be performed during the time constraints
17 of a rate proceeding. In such instances, Staff
18 will sometimes reserve its right to complete its
19 audit at a later date and recommend adjustments
20 to the deferral balance at that time.

21 Q. Please summarize your pension expense forecast
22 for the Rate Year.

23 A. My projection of the Rate Year pension expense
24 is \$874,733 and includes net periodic pension

1 cost of \$1,067,583 and a reduction of \$192,850
2 for allocation of the net periodic pension cost
3 to capital. On a separate line item, I have
4 included the Rate Year pension amortization
5 expense of negative \$255,981, representing a
6 five year amortization of the deferred pension
7 balance as of April 30, 2016.

8

9 **OPEB Expense and Deferrals**

10 Q. What is the Company's Rate Year OPEB expense
11 forecast?

12 A. As shown in Company Exhibit __ (CNG-5), Schedule
13 8, the Company's projection of the Rate Year
14 OPEB expense is \$94,154.

15 Q. How did the Company calculate this expense
16 amount?

17 A. The Company's projection of the Rate Year OPEB
18 expense is made up of: (a) net periodic OPEB
19 cost of \$71,667; (b) a reduction of \$3,096 for
20 the allocation of the net periodic OPEB cost to
21 capital operations at a projected allocation
22 rate 4.32%; and (c) amortization expense of
23 \$25,584, which represents a five year
24 amortization of the estimated deferred OPEB

1 expense balance as of the beginning of the Rate
2 Year.

3 Q. Do you agree with the Company's Rate Year
4 projection for OPEB expense?

5 A. No, I recommend three adjustments related to
6 OPEB expense.

7 Q. Please explain your first two adjustments.

8 A. My first two adjustments are consistent with the
9 presentation adjustments made for pension
10 expense. My first adjustment reclassifies the
11 Rate Year OPEB expense of \$68,571 and the Rate
12 Year OPEB deferral amortization expense of
13 \$25,584 to their own line items in the revenue
14 requirement. My second adjustment reclassifies
15 \$12,946 of capitalized Rate Year OPEB costs from
16 Other O&M into the OPEB Expense - Current line
17 item.

18 Q. Please explain your third adjustment.

19 A. My third adjustment reduces the Rate Year
20 amortization expense for the OPEB deferral
21 balance by \$69,259 for a total amortization
22 expense of negative \$43,675.

23 Q. What is the OPEB deferral and why is it needed?

24 A. As with pension expense, the Commission's

1 Pension and OPEB Policy Statement requires
2 utilities to track the difference between OPEB
3 expense allowed in rates and OPEB expense
4 actually incurred. This difference is then
5 recorded in a deferral account.

6 Q. How did you calculate this adjustment?

7 A. I began with the actual December 31, 2010 OPEB
8 deferral balance of \$99,650 that was allowed in
9 Case 11-G-0280. Any deferral activity after
10 that date has not yet been audited by Staff and,
11 as such, I must begin my audit at that point. I
12 then recreated the OPEB deferral schedule and
13 calculation from that point through the Rate
14 Year ending April 30, 2016. My analysis
15 indicates the correct deferred OPEB balance at
16 April 30, 2016 is a credit of \$218,377. In
17 other words, as of April 30, 2016, the Company
18 has over-collected OPEB expense and owes
19 ratepayers \$218,377. I amortized this deferral
20 balance over five years, which results in a Rate
21 Year amortization expense of negative \$43,675.
22 This amortization lowers the overall OPEB
23 expense. My calculation is included in
24 Exhibit __ (AAE-3).

1 Q. What are the basic components of your deferral
2 calculation?

3 A. My calculation includes the actual gross OPEB
4 costs per the actuary report. These costs are
5 reduced by the OPEB costs capitalized and the
6 OPEB costs transferred out to affiliates. That
7 net actuarial OPEB expense is then compared to
8 the OPEB expense rate allowance to determine the
9 amount over or under collected for the period.

10 Q. Why did you create your own OPEB deferral
11 schedule, rather than use the Company's
12 schedule?

13 A. I had difficulty following the Company's
14 schedule as I was unable to determine the exact
15 starting point of their calculation.
16 Additionally, the Company's calculation was
17 incorrectly accounting for the capitalization
18 components, which I will discuss later in
19 testimony. As such, it was easier, and more
20 accurate, to recreate the schedule starting from
21 the last approved balance.

22 Q. What is the cause of the significant difference
23 between the Company's and your balances?

24 A. There are two main differences between the

1 Company's and my balances. First, the Company
2 did not correctly account for capitalized OPEB
3 costs in its deferral calculation. Second, the
4 Company incorrectly accounted for healthcare
5 costs for current retirees, otherwise referred
6 to as pay as you go costs or PAYGO.

7 Q. Please explain your first point that the Company
8 did not correctly account for capitalized OPEB
9 costs in its deferral calculation.

10 A. The Company's analysis includes a reduction to
11 the OPEB rate allowance and actual OPEB costs
12 for capitalized costs at a rate of 4.32%.
13 However, the fringe benefit rate should be the
14 same as the capitalized labor rate, which, as
15 shown in the response to IR DPS-275 has ranged
16 from 17.5% to 20.8% since 2011 and is projected
17 to be 19% in the Rate Year.

18 Q. Why has the Company been using a rate of 4.32%?

19 A. In response to IR DPS-195, the Company stated
20 that, "The amount is the historical amount and
21 has not changed since at least 2005." However,
22 this response is clearly incorrect as seen in
23 the data provided in response to IR DPS-275.

24 Q. Please explain your second point that the

- 1 Company incorrectly accounted for healthcare
2 care costs for current retirees, otherwise
3 referred to as pay as you go costs or PAYGO.
- 4 A. Similar to past practice, the Company has
5 included the cost of postretirement health
6 insurance and life insurance benefits expense
7 for current retirees in health insurance
8 expense. As these are OPEB costs, the rate
9 allowance for these expenses must be included in
10 the OPEB deferral calculation, as required in
11 the Pension and OPEB Policy Statement.
- 12 Q. Do these costs need to be included in the actual
13 OPEB expense portion of the deferral calculation
14 as well?
- 15 A. No. According to the Statement of Financial
16 Accounting Standards No. 106 - "Employers'
17 Accounting for Post-Retirement Benefits Other
18 Than Pensions," otherwise referred to as FAS
19 106, any OPEB expense should be fully accrued by
20 the date an employee attains full eligibility
21 for the benefit. As such, the actuarial
22 calculation of the net periodic OPEB expense
23 should only include the expense associated with
24 the accrued liabilities for current employees.

1 Q. Do you have any other comments on the Company's
2 accounting for PAYGO costs?

3 A. Yes. As I stated, the Company has included
4 PAYGO costs in health insurance expense. I
5 propose a separate adjustment for these costs.
6 I will discuss this adjustment in further detail
7 later in my testimony.

8 Q. Why did you amortize the deferral balance over
9 five years?

10 A. Similar to my recommendation for the pension
11 deferral, the five year period is consistent
12 with both the treatment of the deferral balance
13 in the prior case, as well as the Company's
14 request. I see no reason to change the period
15 at this time.

16 Q. Has the Company found any errors in either your
17 methodology or calculations?

18 A. No. IR DPS-349 provided the Company with my
19 calculation of the deferral balance and
20 explicitly asked the Company to point out any
21 errors, corrections or areas of disagreement.
22 The Company responded that my calculation is a
23 "new methodology" and should only be applied on
24 a prospective basis. However, the Company did

1 not point out any areas where my calculation was
2 incorrect or inconsistent with the Pension and
3 OPEB Policy Statement.

4 Q. Do you agree with Corning's assertion that this
5 is a new methodology and should only be applied
6 on a prospective basis?

7 A. No. I discussed the Company's response to this
8 IR earlier in my testimony on the Pension
9 Expense and Deferrals.

10 Q. Please summarize your OPEB expense forecast for
11 the Rate Year.

12 A. I project Rate Year OPEB expense of \$58,721,
13 which includes net periodic OPEB cost of \$71,667
14 and a reduction of \$12,946 for the allocation of
15 the net periodic OPEB cost to capital. On a
16 separate line item, I include Rate Year expense
17 of negative \$43,675, representing a five year
18 amortization of the deferred OPEB balance as of
19 April 30, 2016.

20

21 **Pension / OPEB Internal Reserve Funding**

22 Q. Please describe the pension and OPEB internal
23 reserve accounts.

24 A. As explained in the Commission's Pension and

1 OPEB Policy Statement, companies are expected to
2 make maximum use of tax effective external
3 funding vehicles for both pension and OPEB
4 funds. Funds collected for pension or OPEB
5 costs that are not deposited into external
6 trusts, or dedicated pension or OPEB accounts,
7 must be maintained in internal reserve accounts.

8 Q. Did the Company provide internal reserve account
9 computations for its pension and OPEB balances?

10 A. Yes, the Company's workpapers include its
11 computation of the internal reserve account
12 balances, beginning with the date of inception,
13 January 1, 1993, through September 2015.

14 Q. Did you audit the Company's Pension and OPEB
15 internal reserve accounts?

16 A. No, although I did a cursory review of the
17 internal reserve account calculations, due to
18 the time constraints of the discovery period in
19 this proceeding, I did not perform a complete
20 audit the internal reserve balances.

21 Q. Did your cursory review indicate any potential
22 issues?

23 A. Yes. My high level review indicated that there
24 could be potential errors in the Rate Year

1 allowance amounts and the actual cash
2 contribution amounts that are used in the
3 internal reserve balance computations.

4 Q. What do you recommend regarding the internal
5 reserve?

6 A. I recommend that, prior to the next rate
7 proceeding for Corning, Staff do a complete and
8 thorough audit of the internal reserve.
9 However, I want to make clear that I cannot
10 agree with the Company's reported internal
11 reserve balances at this time.

12

13 **Health Insurance - Pay As You Go**

14 Q. Please explain your adjustment to Health
15 Insurance for PAYGO costs.

16 A. As I previously discussed, the Company has
17 included the cost of postretirement health
18 insurance and life insurance expense for current
19 retirees, or PAYGO, in health insurance expense.
20 However, according to FAS 106, any OPEB expense
21 should be fully accrued by the date an employee
22 attains full eligibility for the benefit.
23 Therefore, including these costs in health
24 insurance expense is a double count as the

1 expenses have already been recognized and
2 recovered.

3 Q. How much PAYGO expense is included in health
4 insurance?

5 A. According to the Company's response to IR
6 DPS-288, \$38,278 of PAYGO costs are included in
7 health insurance.

8 Q. Did you ask the Company about this apparent
9 double count?

10 A. Yes. In IR DPS-326, I explicitly asked the
11 Company whether or not this accounting was a
12 double count and, if the Company believed it was
13 not a double count, to explain its position.

14 Q. How did the Company respond?

15 A. Rather than answer the questions posed, the
16 Company's response to the IR stated that "The
17 Company agrees that the retiree costs being
18 recovered through insurance expense should be
19 charged to the OPEB reserve."

20 Q. What is your adjustment for the PAYGO costs in
21 health insurance expense?

22 A. My adjustment reduces health insurance expense
23 by \$38,278 to remove the double count.

24

1 **Affiliate Allocations**

2 Q. Before you discuss the Company's allocation
3 process, do you have any Exhibits supporting
4 your adjustments to affiliate allocations?

5 A. Yes. As this is a complicated series of
6 adjustments that can be difficult to follow,
7 I've included a number of workpapers in
8 Exhibit __ (AAE-2) to accompany my testimony.
9 Schedule 1 includes the Company's allocation
10 workpapers that were included in its revenue
11 requirement model. Schedule 2 is a side-by-side
12 comparison of the Company's and my adjustments
13 by area (i.e., payroll, fringe benefits).
14 Schedule 3 includes workpapers supporting my
15 calculations of the appropriate allocation
16 credits.

17 Q. Please describe Corning's corporate structure.

18 A. Corning is owned by Corning Natural Gas Holding
19 Corporation (Corning Holdco). Other
20 subsidiaries of Corning Holdco include
21 Leatherstocking Natural Gas - Pennsylvania or
22 LNG-PA, Leatherstocking Natural Gas - New York
23 or LNG-NY, which is currently in the development
24 process, and Pike Electric and Gas, which was

1 purchased in September 2016.

2 Q. Does the Company currently share services and
3 costs with any of these affiliates?

4 A. Yes, but only in a very limited manner. The
5 Commission's Order Adopting Terms of a Joint
6 Proposal and Approving Formation of a Holding
7 Company, with Modifications and Conditions,
8 issued in Case 12-G-0141 on May 17, 2013
9 provided that the Chief Executive Officer, Chief
10 Financial Officer, two Vice Presidents and two
11 clerical accountants, all of whom are employed
12 by Corning, could perform services for LNG-NY.
13 A reduction to expense of up to 5% of these
14 employees' salaries was imputed in Corning's
15 revenue requirement.

16 Q. Are any other Corning services and costs
17 currently shared with any affiliates?

18 A. No. However, on November 12, 2015, Corning
19 submitted a petition in Case 12-G-0141 -
20 Petition of Corning Natural Gas for Modification
21 of Affiliate Standards (2015 Affiliate
22 Allocation Petition) - requesting the ability to
23 use any of its office personnel to provide
24 services to affiliates. The Company has not

1 requested that it be allowed to use its field
2 personnel to provide services to affiliates.

3 Q. What is the status of that petition?

4 A. The petition is currently still under review.

5 However, as stated on page 18 of Company
6 witnesses Sarhangi/Divalentino's testimony in
7 this proceeding, the Company expects the
8 petition to be approved. As such, a reduction
9 in expenses and capital costs must be imputed to
10 account for the additional allocation of Corning
11 costs to its affiliates in the Rate Year.

12 Q. Does the Company agree that such an imputation
13 must be made?

14 A. Yes. As shown in Company Exhibit __ (CNG-5),
15 Schedule 14 and Exhibit __ (CNG-4), Summary
16 respectively, the Company's Rate Year revenue
17 requirement includes a credit of \$469,694 to
18 Other O&M expense and a credit of \$439,072 to
19 rate base to represent these additional
20 allocations.

21 Q. What are the components of the Company's
22 proposed O&M credit?

23 A. The Company's O&M credit includes (a) \$313,331
24 of payroll costs; (b) \$154,552 of fringe benefit

1 costs; (c) \$11,315 of LNG-NY costs allocated in
2 the historic test year; (d) and \$92,417 of
3 accounts payable costs for a total credit of
4 \$571,616. This credit is then reduced by (a)
5 \$116,299 of payroll costs and (b) \$57,365 of
6 fringe benefits that the Company asserts are
7 included in the historic test year for a Rate
8 Year credit of \$397,952. These credits are
9 shown in the Company's workpapers, which I've
10 included in Exhibit __ (AAE-2). The Company
11 also has a separately identified credit of
12 \$71,742 for Leatherstocking Gas Allocations in
13 its Other O&M schedule. These two credits total
14 \$469,694.

15 Q. What are the components of the Company's rate
16 base credit?

17 A. The Company's rate base credit consists of
18 \$439,072 of land, office space, furniture,
19 computers and other equipment allocated to
20 affiliates.

21

22 **O&M Credits**

23 Q. Do you agree with the Company's presentation of
24 Rate Year allocation credits to O&M in the

1 revenue requirement?

2 A. No. As I previously stated, the Company has
3 included the allocation of costs as a credit to
4 Other O&M. However, this credit should be a
5 line item in the O&M schedule to make the credit
6 more clearly identifiable.

7 Q. Do you agree with the Company's calculation of
8 Rate Year allocation credits to O&M of \$469,694?

9 A. No, I disagree with the Company's calculation of
10 the credits for payroll, fringe benefits,
11 accounts payable and property taxes.

12

13 Payroll Allocation

14 Q. What is the Company's net payroll allocation
15 credit?

16 A. The Company's net payroll allocation credit is
17 \$197,032. This is calculated by taking the
18 calculated Rate Year payroll allocation credit
19 of \$313,331, which I will discuss in a moment,
20 and subtracting \$116,999 of allocation credits
21 which the Company states was reflected in the
22 historic test year.

23 Q. Please explain why you disagree with the
24 Company's calculation of the payroll allocation

1 credit.

2 A. I disagree with the Company's calculation for
3 three reasons. First, the Company has
4 incorrectly excluded a number of employees from
5 its calculation. Second, the Company is
6 comparing gross payroll, i.e., expensed and
7 capitalized payroll, to expensed-only payroll in
8 its credit calculation. And third, I disagree
9 with some of the allocators the Company has used
10 for specific positions.

11 Q. Please explain your position that the Company
12 has incorrectly excluded a number of employees
13 from its calculation.

14 A. The Company's Rate Year labor forecast includes
15 74.5 employees, consisting of 46.5
16 administrative employees and 28 union employees.
17 The Company's calculation of the payroll
18 allocation credit assumes that 32 of the
19 administrative employees and zero union
20 employees will be performing work for
21 affiliates.

22 Q. Do you agree with these numbers regarding union
23 employees?

24 A. Yes. I agree that no union employees will be

1 performing work for affiliates. The union
2 employees are primarily field personnel, which
3 are expressly excluded in the Company's petition
4 regarding cost allocations.

5 Q. Do you agree with these numbers regarding
6 administrative employees?

7 A. I disagree with the number of administrative
8 employees that the Company has included. The
9 Company's analysis excludes eight employees that
10 should be included - three customer service
11 representatives, two cashiers, two billing
12 clerks and an operations clerk.

13 Q. How did the Company explain why it excluded
14 these employees from the calculation of the
15 credit?

16 A. In response to IR DPS-289, the Company stated
17 that, "The Company's allocation represents the
18 Staffing that will provide services to
19 subsidiary operations. As an example, the
20 Billing Clerk will be hired and has been
21 directly allocation to Pike operations. Pike
22 has hired a general manager and is expected to
23 add some operational personnel..."

24 Q. Does this explain why these employees will not

1 be allocated?

2 A. No. For example, although the Company does show
3 one billing clerk that is allocated 100% to
4 Pike, it shows another billing clerk that is
5 allocated to Corning and Pike and two others
6 that are allocated just to Corning. The Company
7 has not provided a reason for this
8 inconsistency. Based on the Company's response
9 to IR DPS-347, the Pike billing clerk will be
10 located in Corning's office, along with the
11 other billing clerks. As such, without a clear
12 explanation from Corning, it is more reasonable
13 to assume that all the billing clerks will be
14 performing some work on both Corning and Pike
15 and allocate all of the payroll for these
16 employees accordingly.

17 Q. Does the Company's explanation for why the
18 remaining employees have not been allocated seem
19 reasonable?

20 A. No. The Company did not provide any explanation
21 or justification for excluding the remaining
22 seven employees from the calculation.

23 Q. Will similar employees be hired to work
24 exclusively at Pike?

1 A. No. According to the Company's response to IR
2 DPS-328, the only employees that have been or
3 will be hired to work exclusively at Pike are a
4 General Manager, two gas field personnel and
5 four electric field personnel. Additionally,
6 the Company has not provided any information on
7 other employees that work exclusively for Pike.

8 Q. How are services currently being performed for
9 Pike?

10 A. According to the Company's response to IR
11 DPS-328, services are currently being provided
12 by Orange and Rockland Utilities, Inc., the
13 previous owner of Pike, under a Transition
14 Services Agreement for a maximum of 18 months,
15 i.e., potentially until approximately March
16 2018. However, once the 2015 Affiliate
17 Allocation Petition is addressed by the New York
18 Commission, the Company plans to provide these
19 services to Pike. As such, these remaining
20 eight Corning employees will be working on Pike
21 and should have their costs allocated.

22 Q. How much is your adjustment related to the
23 allocation of these additional employees?

24 A. My adjustment reduces the costs to Corning, both

1 capitalized and expensed, by approximately
2 \$188,000.

3 Q. Do you have any other reasons you disagree with
4 the Company's calculation of the payroll
5 allocation credit?

6 A. Yes. The second reason I disagree with the
7 payroll allocation credit is that the Company is
8 incorrectly comparing gross payroll (expensed
9 and capitalized payroll) to expensed-only
10 payroll in its credit calculation.

11 Q. Please elaborate on this concern.

12 A. The Company's calculation begins with gross
13 payroll for the 32 employees previously
14 discussed of \$2,180,843. The Company then
15 applies an 81% expense factor to calculate the
16 total amount expensed for these employees of
17 \$1,777,138. The Company then allocated the
18 gross payroll for each of these employees, total
19 of \$2,180,843, to its affiliates to determine
20 that \$1,463,807 should be charged to Corning.
21 Lastly, the Company then compared this amount to
22 the expensed amount of \$1,777,138 to arrive at a
23 credit of \$313,331.

24 Q. Do you agree with this calculation?

1 A. No.

2 Q. Why not?

3 A. Comparing the total expensed payroll to the
4 allocated gross payroll creates a mismatch. The
5 correct calculation would be to compare total
6 gross payroll to allocated gross payroll, and
7 then apply the 81% expense ratio to the
8 difference to determine the appropriate credit
9 amount.

10 Q. Does the Company agree with this correction?

11 A. Yes, in response to IR DPS-325, the Company
12 stated its agreement that a correction is
13 necessary.

14 Q. How much is your adjustment to correct for the
15 use of gross versus net figures?

16 A. My adjustment reduces the costs to Corning, both
17 capitalized and expensed, by approximately
18 \$281,933.

19 Q. Do you have any other reasons you disagree with
20 the Company's calculation of the payroll
21 allocation credit?

22 A. Yes. The third reason I disagree with the
23 payroll allocation credit is that I disagree
24 with some of the allocators the Company has used

1 for specific positions.

2 Q. Please elaborate on this concern.

3 A. The Company has established a list of nine
4 allocators to charge costs based on drivers such
5 as number of invoices processed, total payroll,
6 fixed assets, etc. It has also established a
7 general allocator based on a three factor
8 formula, as discussed more in Staff witness
9 Malpezzi's testimony. There were a number of
10 positions that the Company allocated using the
11 general allocator, however a more cost-causative
12 allocator should have been used.

13 Q. Why is it important to use a cost-causative
14 allocator?

15 A. It is important to ensure that customers of
16 Corning only pay for costs Corning has incurred
17 on their behalf. Corning's customers should not
18 be subsidizing the operations of Corning's
19 affiliates. The most straightforward way to do
20 this would be to first determine if a direct
21 charge to affiliates should be made. Directly
22 charging for costs that can be identified and
23 associated with a specific affiliate is the most
24 appropriate method to charge costs when

1 possible. If costs cannot be directly charged,
2 then they should be allocated using a cost-
3 causative allocator, such as payroll or fixed
4 assets. If there is no obvious cost causation,
5 then the general allocator should be used. The
6 general allocator should only be used as a last
7 resort.

8 Q. Can you give an example of a position that the
9 Company allocated using the general allocator
10 but that you believe should be allocated on a
11 more cost-causative basis?

12 A. Yes. One example is the Engineering Manager.
13 The Company allocated these costs using the
14 general allocator. However, as the engineering
15 manager deals with capital planning and plant
16 investment, fixed assets would be a more
17 appropriate allocator. Exhibit __ (AAE-2) shows
18 a breakout of both the employees that I have
19 allocated and the allocation factors I used in
20 my analysis.

21 Q. How much is your adjustment to correct the use
22 of certain allocators?

23 A. My adjustment reduces the costs to Corning, both
24 capitalized and expensed, by approximately

1 \$6,000.

2 Q. How did you calculate your payroll allocation
3 credit?

4 A. I began with a listing of all employees whose
5 payroll should be allocated to affiliates, which
6 totaled \$2,462,269. I then allocated each
7 employee's payroll based on the appropriate
8 allocation factor, which resulted in Rate Year
9 payroll costs allocated to Corning of \$1,645,811
10 and total payroll allocated to affiliates of
11 \$816,458. I applied the payroll expense ratio
12 of 81% to that decrease to arrive at an
13 allocation credit to expense of \$661,331 and an
14 allocation credit to rate base of \$155,127.

15 Q. What is your O&M expense adjustment to reflect
16 the appropriate allocation of payroll costs?

17 A. My adjustment increases the payroll allocation
18 credit by \$464,299, from \$197,032, which is the
19 Company's calculated payroll credit of \$313,331
20 less the \$116,299 already included in the
21 historic test year, to \$661,331. However, as I
22 stated, in response to IR DPS-325, the Company
23 agreed that it had made an error in the
24 calculation of its payroll allocation credit.

1 In that response, the Company agreed with
2 approximately \$267,468 of the \$464,299
3 adjustment, which results in a true contested
4 difference of \$196,831.

5 Q. What is your rate base adjustment to reflect an
6 appropriate allocation of payroll costs?

7 A. As the Company did not include any allocation
8 credits associated with capitalized payroll
9 costs, my adjustment reduces rate base by the
10 entire capitalized credit of \$155,127. This
11 will be discussed further in the rate base
12 section below.

13

14 Fringe Benefits Allocation

15 Q. Please explain why you disagree with the
16 Company's calculation of the fringe benefits
17 allocation credit?

18 A. The Company has calculated a fringe benefit
19 overhead rate of 49%. This overhead rate
20 includes the costs of pensions and OPEBs,
21 injuries and damages and health insurance.
22 However, the calculation should also include a
23 component for payroll taxes.

24 Q. Why did Corning exclude payroll taxes from the

1 rate?

2 A. According to the Company's response to IR
3 DPS-325, payroll taxes are capitalized
4 separately by the Company. However, in the IR
5 response, the Company agreed that the overhead
6 rate should include payroll taxes. The Company
7 calculated this updated overhead rate to be 52%.

8 Q. How did you calculate your fringe benefits
9 allocation credit?

10 Q. I applied the fringe benefit overhead rate of
11 52% to the total payroll credit previously
12 discussed of \$816,458, to get total fringe
13 benefits allocated to affiliates of \$425,681. I
14 then applied the Rate Year capitalization rate
15 of 19% to get an allocation credit to expense of
16 \$344,802 and an allocation credit to capital of
17 \$80,879.

18 Q. What is your O&M expense adjustment to reflect
19 an appropriate allocation of fringe benefit
20 costs?

21 A. My adjustment increases the fringe benefit
22 allocation credit by \$247,615, from \$97,187,
23 which is the Company's calculated fringe benefit
24 credit of \$154,552 less the \$57,365 already

1 included in the historic test year, to \$344,802.
2 However, as I stated, in response to IR DPS-325,
3 the Company agreed that the fringe benefit rate
4 should be 52%, rather than the 49% it had
5 previously been using. This agreed to change
6 accounts for approximately \$8,631 of the
7 \$247,615 adjustment. Additionally,
8 approximately \$139,083 is the fringe benefit
9 adjustment associated with the correction to the
10 payroll allocation credit that the Company has
11 already agreed to. Thus, the contested portion
12 of the adjustment is \$99,901.

13 Q. What is your rate base adjustment related to the
14 allocation of fringe benefit costs?

15 A. As the Company did not include any allocation
16 credits associated with capitalized fringe
17 benefits, my adjustment reduces rate base by the
18 entire capitalized credit of \$80,879. This will
19 be discussed further in the rate base section
20 below.

21

22 Accounts Payable Allocation

23 Q. Please explain why you disagree with Corning's
24 calculation of the accounts payable allocation

1 amount of \$92,417?

2 A. The Company's accounts payable allocation
3 calculation only includes three components -
4 Corporate/SEC fees, Director's expenses and
5 Director's fees. However, there are a number of
6 other expenses, such as electricity, internet
7 costs and office supplies that should be
8 allocated to affiliates as well.

9 Q. Does Corning agree that these additional costs
10 should be allocated?

11 A. In part. The Company's response to IR DPS-325,
12 stated that many of the cost components should
13 be allocated to affiliates. However, the
14 Company asserted that costs related to temporary
15 help, petty cash and life insurance should be
16 charged only to Corning.

17 Q. Why does the Company believe that these costs
18 should be charged only to Corning?

19 A. In response to IR DPS-325, the Company stated
20 that life insurance is included in the overhead
21 assignment. For petty cash, the Company
22 explained that new hires have no petty cash
23 associated with their positions and that other
24 positions have little or no petty cash or have

1 assigned costs to subsidiary operations
2 directly. The Company did not offer any
3 explanation as to why the temporary help costs
4 should be charged only to Corning.

5 Q. Why do you disagree with Corning's assertions
6 for fringe benefit costs?

7 A. The fringe overhead calculation only includes
8 life insurance that is included in the
9 "Insurance" cost component. As such, the life
10 insurance in the "Other O&M" cost component must
11 be included in the allocation calculation.

12 Q. Why do you disagree with Corning's assertions
13 for petty cash expense?

14 A. The Company has not offered any support for its
15 assertions that new hires do not have petty
16 cash, or that existing positions that little or
17 no petty cash or that the costs have been
18 directly assigned to affiliates. As there is no
19 support for these statements, these costs should
20 be included in the allocation calculation.

21 Q. Why do you disagree with Corning's position on
22 temporary help costs?

23 A. The Company did not offer any explanation for
24 why these costs should be excluded.

1 Additionally, the Company's workpapers show that
2 the temporary help expenses are from a temp
3 agency called Express Employment Professionals.
4 A review of this company's website at
5 www.expresspros.com, indicates that it provides
6 administrative and professional services, as
7 well as commercial services. As Corning will be
8 providing administrative and professional
9 services to its affiliates, these costs should
10 be included in the allocation calculation.

11 Q. How did you calculate your accounts payable
12 allocation credit of \$394,457?

13 A. I began with a listing of all Rate Year expenses
14 that should be allocated to affiliates, which
15 totaled \$1,155,204. I then allocated each
16 expense based on the appropriate allocation
17 factor, which resulted Rate Year expenses
18 allocated to Corning of \$760,747, which means
19 that \$394,457 must be allocated to affiliates.

20 Q. What is your adjustment to reflect an
21 appropriate allocation of accounts payable
22 costs?

23 A. My adjustment increases the accounts payable
24 allocation credit by \$302,040, from \$92,417 to

1 \$394,457. However, the Company has already
2 agreed to \$118,741 of the \$302,040 in its
3 response to IR DPS-325. Thus, the contested
4 portion of the adjustment is \$183,299.

5

6 Property Tax Allocation

7 Q. Please explain why you disagree with Corning's
8 calculation of the property tax allocation
9 credit.

10 A. The Company has only included a property tax
11 allocation credit of \$1,369, which is the
12 historic test year allocation of property tax
13 expenses to LNG-NY. However, the Company's
14 allocation credit does not include any property
15 taxes allocated to its other affiliates.

16 Q. How did you calculate your property tax
17 allocation credit?

18 A. The Company's filing provided a breakdown of
19 office space square footage by area (i.e.,
20 display area, customer service manager, open
21 office space). I reviewed this breakdown to
22 determine what space is used by employees that
23 work on affiliates, for example an individual's
24 office area or the restrooms, and what space is

1 used for Corning-only purposes, for example the
2 parts warehouse. For those spaces that are used
3 by employees that work on affiliates, I applied
4 the general allocator to determine how much
5 space should be allocated to Corning and for the
6 space that is Corning-only, I applied 100% to
7 Corning.

8 Q. What was the result of your calculation?

9 A. My calculation allocates approximately 80% of
10 the office square footage to Corning. I applied
11 this rate to the property tax expense for the
12 office buildings to arrive at property taxes
13 allocated to affiliates of \$20,712.

14 Q. What is your O&M expense adjustment to reflect
15 the appropriate allocation of property taxes?

16 A. As the Company's \$1,369 of property tax expense
17 adjustment is buried in the LNG-NY credits of
18 \$11,315, my adjustment increases the fringe
19 benefit allocation credit by the entire \$20,712.

20

21 O&M Allocations Summary

22 Q. Please summarize your O&M adjustments.

23 A. I recommend total Rate Year O&M allocation
24 credits of \$1,421,302, which consist of a

1 payroll credit of \$661,331, fringe benefits
2 credit of \$344,802, accounts payable credit of
3 \$394,457 and property tax expense credit of
4 \$20,712. When compared to the Company's
5 allocation credit of \$469,694, this is an
6 increase of \$951,608. However, as I have
7 previously discussed, the Company has already
8 agreed to \$533,923 of the \$951,608. Therefore
9 the true contested portion of the adjustment is
10 \$417,685.

11 Q. You previously stated that the Company asserts
12 that \$116,299 of payroll costs and \$57,365 of
13 fringe benefit costs have been allocated to its
14 affiliates in the historic test year. Did you
15 reduce your adjustment for these costs?

16 A. No. I was unable to determine exactly how much,
17 if any, of these costs were truly allocated out
18 to affiliates in the historic test year. As
19 such, my Rate Year adjustment does not include a
20 modification for these amounts. I will review
21 any additional support for these costs that the
22 Company may provide in its rebuttal testimony.

23

24

1 **Rate Base Credits**

2 Q. Do you agree with the Company's calculation of
3 Rate Year credits to net plant of \$439,072?

4 A. No, I disagree with the Company's calculation of
5 the Rate Year credit to net plant as the
6 Company's calculation is based on an incorrect
7 allocation of square footage of office and
8 building space to Corning.

9 Q. Why is the Company's calculation incorrect?

10 A. The Company excluded a number of office space
11 areas from its calculation, for example, the
12 display area, customer service representative
13 space and a common area. In addition, the
14 Company used an incorrect allocator for some of
15 the square footage that it did include in the
16 calculation. For example, the Company allocated
17 15.37% of the kitchen and second floor restrooms
18 to its affiliates and 5.25% of a different
19 common area and the first floor restrooms to its
20 affiliates. However, the Company has not
21 provided any explanation for these allocation
22 rates, nor are they one of the cost-causative
23 rates the Company developed.

24 Q. Please explain how you calculated the Rate Year

1 net plant allocation amount.

2 A. I used the 80% Corning allocation rate of square
3 footage previously discussed and applied that
4 rate to the total net plant associated with land
5 for the office building, office space,
6 furniture, computers and other equipment, which
7 totaled \$4,949,093. This calculation resulted
8 in Rate Year net plant allocated to Corning of
9 \$3,846,677, which means \$1,102,417 should be
10 allocated to affiliates.

11 Q. What is your adjustment to reflect the
12 appropriate allocation of net plant costs?

13 A. My adjustment increases the net plant allocation
14 credit by \$663,345, from \$439,072 to \$1,102,417.

15

16 Rate Base Allocations Summary

17 Q. Please summarize your rate base adjustments.

18 A. I have calculated total Rate Year rate base
19 allocation credits of \$1,338,423, which consist
20 of a net plant credit of \$1,102,417 and the
21 capitalized payroll credit and capitalized
22 fringe benefit credit of \$155,127 and \$80,879,
23 respectively, which I previously discussed.
24 When compared to the Company's allocation credit

1 of \$439,072, this is an increase of \$899,351.

2

3 **Summary - Allocations**

4 Q. Please summarize your adjustments related to the
5 allocation credits.

6 A. In summary, I have three adjustments for
7 allocations. My first adjustment simply
8 reclassifies the Company's credits related to
9 allocations, \$469,694, out of Other O&M and into
10 its own line item on the income statement. This
11 adjustment improves the transparency by making
12 the credit more clearly identifiable to the
13 user. Second, I increase the O&M allocation
14 credit by \$951,608, from the Company's credits
15 of \$469,694 to \$1,421,302. Third, I increase
16 the allocation credit in rate base by \$899,351,
17 from the Company's credit of \$439,072 to
18 \$1,338,423.

19 Q. Do you have any other comments on this issue?

20 A. Yes, I have two additional comments. First, I
21 want to note that as the new allocation
22 structure is not yet in place, the costs both
23 the Company and I have allocated for ratemaking
24 purposes are estimates based on the information

1 available at this time. In future rate
2 proceedings, Corning's rates will be set on the
3 basis of actual costs incurred, rather than
4 estimates and the Company should allocate costs
5 according to its cost allocation manual.

6 Q. What is your second comment?

7 A. Most of the Company's allocators do not include
8 any charges to LNG-NY as that affiliate is still
9 in the planning and approval stages. If the
10 Commission approves LNG-NY during the Rate Year,
11 Corning should file updated allocation factors
12 with the Commission reflecting the addition of
13 this affiliate and should use these updated
14 factors to allocate costs.

15

16 **Rate Case Expense**

17 Q. What is the Company's projection of rate case
18 expense for its efforts in this proceeding?

19 A. The Company has estimated that it will incur \$1
20 million of rate case expense.

21 Q. Does any other Staff witness recommend an
22 adjustment to rate case expense?

23 A. Staff witness Wright recommends an adjustment to
24 remove Moonstone Consulting's fees from rate

1 case expense as the inclusion of these costs in
2 rate case expense would result in a double
3 count. Wright's adjustment reduces rate case
4 expense from the Company's requested \$1 million
5 to \$702,900.

6 Q. Is this level of expense reasonable?

7 A. \$1 million of rate case expense, or even the
8 adjusted rate case expense of \$702,900, for a
9 company of this size seems excessive.

10 Q. How did you come to this conclusion?

11 A. I compared Corning's rate case expense to the
12 rate case expense of St. Lawrence Gas, Inc. (St.
13 Lawrence), which is a similarly-sized utility
14 with recent rate case experience.

15 Q. How does this level of expenses compare to that
16 of St. Lawrence?

17 A. As a comparison, in Case 15-G-0382, St. Lawrence
18 requested \$250,000 of rate case expense. St.
19 Lawrence increased this requested amount for
20 expenses actually incurred during that
21 proceeding and the Commission Order Establishing
22 Multi-year Rate Plan, which adopted a joint
23 proposal and was issued on July 15, 2016,
24 included an allowance for rate case expense of

1 \$380,000, which is 62% lower than Corning's
2 request of \$1 million.

3 Q. Is Corning significantly larger than St.
4 Lawrence?

5 A. No, these two companies are similarly sized. In
6 2015, St. Lawrence Gas had an average of 15,922
7 customers and revenues, net of purchased gas
8 costs, of \$17,990,960. This is comparable to
9 Corning's average of 14,814 customers and net
10 revenues of \$15,374,006 during the same time
11 period.

12 Q. Does St. Lawrence's rate case expense include
13 similar outsourced services?

14 A. Yes. St. Lawrence hires outside legal counsel,
15 as well as consultants to perform various cost
16 of service studies and to do the majority of the
17 rate case work, such as creating the revenue
18 requirement and responding to IRs.

19 Q. Are there more interveners in this Corning rate
20 case, as compared to the St. Lawrence rate case?

21 A. No. In addition to Staff, there are two active
22 parties in this Corning rate case - the Utility
23 Intervention Unit, or UIU, and Multiple
24 Intervenors, or MI. In the 2015 St. Lawrence

1 Gas rate case, there were three active parties -
2 UIU, MI and Agri-Mark.

3 Q. Has there been more discovery in the Corning
4 rate case?

5 A. In the St. Lawrence rate case, Staff issued 320
6 IRs. To date in the Corning case, Staff has
7 issued 349 IRs. Although Corning has had more
8 IRs, the increased level is not significant and
9 certainly doesn't justify the significant
10 increase in rate case costs.

11 Q. Why does Corning believe that the \$1 million of
12 rate case expense is reasonable?

13 A. In response to IR DPS-334, the Company stated
14 that the projected level of rate case expense is
15 consistent with the expense it incurred in
16 previous rate proceedings.

17 Q. Do you agree with this explanation?

18 A. I agree that the \$1 million forecast is
19 consistent with the expense Corning has incurred
20 in prior cases. However, that fact alone does
21 not support the Company's assertion that the
22 costs are reasonable.

23 Q. Please explain.

24 A. As explained in Corning's response to IR

1 DPS-334, the Company has not done any analysis
2 comparing its rate case expense to other
3 utilities, nor has the Company solicited bids
4 for any of the rate case services it utilizes,
5 such as consulting or legal, to determine if the
6 same services could be provided at less cost.

7 Q. Did Corning explain why it has not solicited
8 bids for these services?

9 A. The Company states that it has a long standing
10 relationship with its principal rate case
11 service providers and that, despite not doing
12 any solicitations, it believes that the charges
13 by the various providers are consistent with
14 others providing services in the industry. The
15 Company states that it believes "...that it is
16 receiving value from the providers it has
17 retained and does not believe that it would be a
18 worthwhile exercise to solicit bids for rate
19 case services at this time."

20 Q. Does this demonstrate that the Company's rate
21 case expenses are reasonable?

22 A. No. Despite these assertions, in actuality the
23 Company has no way of knowing whether or not its
24 costs are reasonable. Without doing any

1 analysis or getting bids from other potential
2 service providers, the Company's assertion that
3 the costs are appropriate is not supportable.

4 Q. Does the Company offer any other explanation for
5 its level of rate case expenses?

6 A. In response to IR DPS-334, the Company
7 frequently mentions the significant "discovery
8 demands" as a reason that rate case costs are
9 high. In fact, the Company states that the \$1
10 million of projected expense is "...conservative
11 in that the projection was made before it became
12 apparent that the discovery demands of the
13 current case, which is typically a major driver
14 of costs, would be significantly more onerous
15 and time-consuming than in previous cases." The
16 Company also states that costs could be reduced
17 if "...other parties that generate those costs,
18 especially through discovery, made a greater
19 effort to ask only questions that are necessary
20 and appropriate."

21 Q. Do you agree with these statements?

22 A. No. A review of the data provided in response
23 to IR DPS-312, shows that the Company's
24 assertion that discovery work is a major driver

1 of rate case costs is not true. Discovery is
2 only \$215,000 of the \$1 million forecast, or
3 22%. The largest driver of the rate case
4 expense by far is the costs associated with
5 litigation, settlement, briefs and statements in
6 support, which constitute \$455,000 or 45% of the
7 total rate case expense forecast.

8 Q. Has the Company done anything to minimize rate
9 case expenses?

10 A. In response to IR DPS-334, the Company states
11 that it tries to avoid rate cases to minimize
12 expenses. However, this response does not
13 explain how the Company minimizes costs incurred
14 when it actually has a rate proceeding. As the
15 Company has been allowed to recover whatever
16 costs it incurs from ratepayers, the Company has
17 not been incented to try to minimize these
18 costs.

19 Q. What is the largest driver of the Company's
20 proposed rate case costs?

21 A. The Company's response to IR DPS-312 shows that
22 legal fees are the biggest driver of these
23 costs. Legal fees account for \$572,900 of the
24 \$1 million of costs, or 57%.

1 Q. How do Corning's legal fees compare to legal
2 fees for St Lawrence Gas?

3 A. The \$380,000 rate case allowance for St Lawrence
4 Gas included approximately \$121,600 of legal
5 fees. As shown in Exhibit __ (AAE-2), St.
6 Lawrence's original rate case expense forecast
7 of \$250,000 included \$80,000 of legal fees. If
8 this \$80,000 is increased by the 52% increase in
9 total rate case expense, which is the \$250,000
10 increased to the allowed \$380,000, this \$80,000
11 results in \$121,600 of allowed legal expense.
12 This \$121,600 is \$451,300, or 79%, less than
13 Corning's legal fees.

14 Q. Is Corning's counsel located in a more expensive
15 metropolitan area than St Lawrence Gas's
16 counsel?

17 A. No. Both St Lawrence and Corning have outside
18 counsel located in a different, larger
19 metropolitan area than the company itself. St.
20 Lawrence's counsel is located in Boston,
21 Massachusetts and Corning's counsel is located
22 in Rochester, New York.

23 Q. Why do you think the Company's legal costs are
24 at the level they are at?

1 A. I don't know. However, the Company has not
2 justified why its costs are reasonable, nor has
3 the Company undertaken the basic, common sense
4 controls to ensure that the costs are not
5 excessive. As such, rate payers should not have
6 to shoulder the burden of these unsupported
7 costs.

8 Q. What do you recommend regarding rate case
9 expense?

10 A. I recommend an allowance of \$200,000 for rate
11 case legal costs, which is a reduction of
12 \$372,900.

13 Q. How did you arrive at this allowance?

14 A. My allowance is based on the \$120,600 legal
15 expense related to the recent St. Lawrence
16 proceeding. I increased this allowance
17 substantially, by 66%, to recognize that St.
18 Lawrence is only one data point and to
19 acknowledge the Company's assertion that it has
20 a long-standing relationship with its counsel
21 and, as such, receives additional benefits that
22 should be recognized.

23 Q. Why have you used St. Lawrence's rate case
24 allowance as a basis for Corning's?

1 A. As I previously explained, St. Lawrence and
2 Corning are similar in size and their rate cases
3 had a similar number of interveners and
4 discovery. Additionally, the rate case expense
5 includes similar outsourced components. As
6 such, St. Lawrence's rate case expense
7 represents an apt comparison for what a company
8 in Corning's position could incur for rate case
9 expense.

10

11 **Postage**

12 Q. Please explain how the Company forecast Rate
13 Year postage expense.

14 A. The Company began with the historic test year
15 postage expense of \$103,099 and increased that
16 amount by inflation to arrive at a Rate Year
17 forecast of \$108,965.

18 Q. Do you agree with this forecast?

19 A. No.

20 Q. Why is this calculation incorrect?

21 A. On April 10, 2016, the United States Postal
22 Service decreased its postage rate from \$0.485
23 to \$0.465 for first class metered mail. As
24 such, there should be a decrease to postage

1 expense to reflect this lower rate.

2 Q. Does the Company agree?

3 A. Yes. In response to IR DPS-345, the Company
4 agreed that the Rate Year forecast should be
5 reduced to account for this change. However,
6 the Company's calculation of this reduction
7 included in its IR response is incorrect.

8 Q. How did the Company calculate the reduction?

9 A. The Company took the current Rate Year forecast
10 of \$108,965 and reduced it by the 4.1% decrease
11 in postage expense to arrive at a new Rate Year
12 forecast of \$104,497.

13 Q. Why is this incorrect?

14 A. The Company's analysis starts with the Rate Year
15 forecast of \$108,965, which includes inflation
16 from the end of the historic test year through
17 the Rate Year. However, the inflation must be
18 removed as well. The correct calculation starts
19 with the historic test year expense of \$103,099
20 and reduces that expense by the 4.1% decrease in
21 the postage rate. This results in a Rate Year
22 forecast of \$98,871.

23 Q. What is your adjustment to Rate Year postage
24 expense?

1 A. My adjustment reduces Rate Year postage expense
2 by \$10,092.

3

4 **Property Taxes**

5 Q. Please explain how the Company derived its Rate
6 Year forecast of property tax expense.

7 A. The Company began with historic test year
8 property tax expense of \$2,147,769 and increased
9 it by its five year average annual property tax
10 inflation rate of 7.5% to arrive at a Rate Year
11 forecast of \$2,559,741, as shown in Company
12 Exhibit __ (CNG-3), Schedule 2.

13 Q. Do you have any adjustments to this forecast?

14 A. Yes, I have two adjustments to the Rate Year
15 forecast of property tax expense.

16 Q. Please explain your first adjustment.

17 A. My first adjustment imputes a reduction to
18 property taxes to account for the Company's
19 recent economic obsolescence filing.

20 Q. What is economic obsolescence?

21 A. Economic obsolescence, or EO, refers to the loss
22 in value of property resulting from factors
23 external to the property itself.

24 Q. What entity approves EO filings?

1 A. EO is an award granted to a utility by the New
2 York State Office of Real Property Tax Services,
3 or ORPTS, if the utility can show that it has
4 not been achieving its modified required rate of
5 return. This award reduces a company's assessed
6 value on special franchise property, which
7 results in lower special franchise property
8 taxes.

9 Q. How can a company apply for an EO award?

10 A. Every year, utility companies are required to
11 file financial and inventory reports with ORPTS.
12 Along with their inventory report filing, a
13 company can also submit a request for an EO
14 award adjustment.

15 Q. Has Corning filed for EO?

16 A. Yes. The Company first filed for EO in 2014 and
17 has also filed for EO awards in 2015 and 2016.
18 The Company received an EO award of 14%, 11% and
19 13% for each year, respectively. The 2014 award
20 impacted school taxes paid in July 2015 - June
21 2016 and town and county taxes paid in January
22 2016 - December 2016. The 2015 award will
23 impact school taxes paid in July 2016 - June
24 2017 and town and county taxes paid in January

1 2017 - December 2017. The 2016 award will
2 impact school taxes paid in July 2017 - June
3 2018 and town and county taxes paid in January
4 2018 - December 2018.

5 Q. Will the Company continue to get EO awards in
6 future years?

7 A. Yes, at least for the next few years. The EO
8 calculation is based on a five year average
9 achieved rate of return as compared to a
10 modified five year average required rate of
11 return. This achieved rate of return includes
12 various ORPTS adjustments and, as such, is
13 different than the earned rate of return the
14 Company includes in its earnings calculations.
15 As this calculation is an average over a five
16 year period, and the EO calculation shows that
17 the Company's achieved rate of return has been
18 below the allowed rate of return, the Company
19 should continue to receive an award.

20 Q. Does Corning's Rate Year forecast of property
21 taxes include an appropriate reduction for EO?

22 A. The Company's forecast only includes a small
23 amount of the Rate Year reduction the Company
24 will actually realize.

1 Q. Why does it only include a portion of EO?

2 A. The Company's Rate Year forecast of property
3 taxes is based on the historic test year
4 expense, which covers the period January 2015
5 through December 2015. The Company first filed
6 for EO in 2014 and this award impacted school
7 taxes paid in July 2015 - June 2016 and town and
8 county taxes paid in January 2016 - December
9 2016. As such, the historic test year expense
10 does not include any impact of EO on town and
11 county taxes and only half of the annual impact
12 on school taxes.

13 Q. Please explain your adjustment.

14 A. My adjustment imputes a full year of EO for both
15 school property taxes and town and county
16 property taxes and assumes an EO award of 12.5%.
17 This adjustment results in a decrease to Rate
18 Year property tax expense of \$99,586. This
19 adjustment is shown in detail in
20 Exhibit __ (AAE-3).

21 Q. Why did you use an EO award of 12.5%?

22 A. Due to the timing of awards and property tax
23 payments, the Rate Year school taxes will
24 include an award of 13%. However the Rate Year

1 town and property taxes will be split, with the
2 first half of the Rate Year including the 2015
3 award of 11% and the second half of the Rate
4 Year including the 2016 award of 13%. To
5 simplify the analysis and calculation, I used a
6 weighted average of 12.5% to estimate the actual
7 impact on Rate Year property taxes. If the
8 Company would like to provide a more detailed
9 calculation, I will review it for reasonableness
10 and include it in my analysis if appropriate.

11 Q. Please explain your second adjustment.

12 A. My second adjustment results from using a four
13 year average increase to forecast Rate Year
14 property tax expense, rather than the five year
15 average the Company has proposed.

16 Q. Why did Corning use a five year average to
17 forecast Rate Year property tax expense?

18 A. In the response to IR DPS-241, the Company
19 states that, "A five year average was used in
20 Case 11-G-0280 and is consistent with the
21 Economic Obsolescence ("EO") calculation
22 allowance. Furthermore, variables such as
23 changes in construction activity, EO and
24 Functional Obsolescence ("FO") allowances, and

1 municipalities' budgetary needs may impact the
2 Company's tax liability in different years.
3 Therefore, the five year average is the most
4 appropriate way to normalize these one-time
5 events."

6 Q. Do you agree with this explanation?

7 A. No. The Company is correct that the EO
8 calculation uses a five year average of achieved
9 versus allowed ROE to calculate an award.
10 However, the ORPTS calculation has nothing to do
11 with a forecast of future expenses. Rather,
12 ORPTS is trying to determine an appropriate
13 reduction to the value of real property.

14 Q. Do you have any other concerns with this
15 explanation?

16 A. Yes. While the Company is correct that the use
17 of an average smooths out variations in expense
18 components, the Company's response does not
19 justify why the use of a five year average is
20 appropriate, rather than an average over a
21 different period.

22 Q. What is a more appropriate average to use to
23 forecast Rate Year property tax expense?

24 A. A four year historical average is more

1 appropriate for three reasons.

2 Q. Please explain your first reason.

3 A. The Company's workpapers show that property
4 taxes have increased 13.87%, 6.56%, 11.85%,
5 5.99% and -.76% over the period 2011-2015.

6 Given this data, the large increase in 2011
7 appears to be an outlier.

8 Q. Did the Company provide an explanation for the
9 significant increase in 2011?

10 A. No. IR DPS-180 asked the Company to explain
11 this significant increase, however the Company
12 simply pointed to the raw data that was supplied
13 and did not provide any qualitative explanations
14 or any further explanations or analysis.

15 Q. Were you able to determine the reason for the
16 significant increase?

17 A. In part, yes. I reviewed the Company's
18 workpapers, and found that the 2011 increase was
19 driven by a 19.94% increase in the assessment
20 values for state, county and town taxes. This
21 large increase appears to be the result of an
22 increase in assessed values for the Company's
23 properties in four jurisdictions - the Towns of
24 Caton, Erwin, Corning and Virgil. These four

1 increases represent an increase in assessed
2 value of \$4.847 million out of the total
3 increase of \$5.687 million, or 85% of the total
4 increase.

5 Q. What is the reason for these large increases?

6 A. In the Company's response to IR DPS-333, the
7 Company states that the increase in the
8 assessment for the Town of Caton was the result
9 of an addition to the Caton Compressor Station;
10 the increase in the assessment for the Town of
11 Erwin was due to main replacement mandated by
12 the Commission; and the increase in the Town of
13 Corning was the result of main replacement and
14 an investment associated with the connection to
15 local production. Additionally, the increase
16 for the town of Virgil was related to the
17 addition of the Company's property in the town
18 of Virgil to the tax rolls as 2011 was the first
19 time that the Company's expansion in Virgil was
20 included in the Company's property tax
21 assessments. As these increases are mostly
22 related to one-time investments, they are not
23 representative of future changes and therefore
24 should not be included in the average for the

1 Rate Year forecast.

2 Q. What is the second reason you believe supports
3 the use of a four year, rather than a five year
4 average?

5 A. In 2012, New York State implemented a property
6 tax cap of 2%. This 2% cap is on the amount of
7 property taxes a school, city, town or county
8 can levy. The cap remained at 2% in 2013 and
9 was reduced to 1.46%, 1.62% and .73% in the
10 years 2014-2016. Although there are exceptions
11 to this cap, for example increases related to
12 pension costs, in general the cap has worked to
13 control costs. As such, a historical average
14 ideally would not include a period that was
15 prior to the cap being implemented.

16 Q. Does the data support your statement that the
17 cap has worked to control costs?

18 A. Yes. With the exception of 2013, the rate of
19 increase in property taxes has decreased over
20 the last four years. In fact, in 2015, the
21 Company actually had a reduction in property tax
22 expense of -.76%.

23 Q. Please explain the third reason that you believe
24 supports the use of a four year, rather than a

1 five year average.

2 A. The most recent change in property taxes is -
3 .76% and a two or three year average results in
4 an increase of 2.61% or 5.69% respectively. As
5 such, my use of a 5.91% property tax inflator is
6 conservative in nature.

7 Q. Reflecting the use of a four year average of
8 property tax increases, what do you forecast for
9 Rate Year property tax expense?

10 A. I began with the historic test year property tax
11 expense of \$2,147,769. I then increased this
12 amount by the four year average increase of
13 5.91% from the end of the historic test year
14 through the Rate Year to arrive at a forecast of
15 Rate Year expense of \$2,468,482. This results
16 in a reduction to Rate Year property taxes of
17 \$91,259.

18 Q. Do you recommend a true up for Rate Year
19 property taxes?

20 A. No. As this is a one year rate case, I do not
21 recommend a property tax true up.

22

23 **Cash Working Capital**

24 Q. Please explain the cash working capital

1 component of rate base.

2 A. Cash working capital is an allowance given to
3 the Company to bridge the gap between the time
4 the utility pays its bills for ongoing operating
5 expenses and the time collections are received
6 from customers. Since the 1970s the Commission
7 has used the Federal Energy Regulatory
8 Commission, FERC, working capital formula to
9 measure this lag. The FERC working capital
10 formula begins with a utility's total operating
11 expenses and subtracts all purchased power
12 expenses as well as all non-cash expenses. A
13 factor of 1/8 is then applied to these net
14 operating expenses to determine the cash working
15 capital requirement that should be included in
16 rate base.

17 Q. Why is a factor of 1/8 applied to the net
18 operating expenses?

19 A. The 1/8 factor was calculated by FERC and is
20 designed to be an estimate of the lag between
21 when service is provided and when the Company
22 actually receives payment for services.

23 Q. How did the Company calculate cash working
24 capital?

1 A. As shown in Company Exhibit __ (CNG-4), Schedule
2 5, the Company began with total operating
3 expenses and deducted purchased gas and
4 uncollectible expense to arrive at the net
5 operating expenses.

6 Q. Do you have any adjustments to this calculation?

7 A. Yes, I have four adjustments. My first
8 adjustment removes pension and OPEB expenses of
9 \$629,801 from the calculation as these expenses
10 are non-cash items. My second adjustment
11 removes amortization expense of negative \$3,997
12 from the calculation as this is also a non-cash
13 item. This amortization expense is associated
14 with the gas supply specialist deferral,
15 explained in the testimony of Staff witness
16 Wright. The third adjustment is a decrease to
17 uncollectible expense of \$28,881 based on the
18 uncollectible adjustment explained in the
19 testimony of Staff witness Malpezzi. The fourth
20 adjustment is a decrease to total O&M expenses
21 of \$2,116,364 and is a flow through of all of
22 Staff's O&M adjustments. These four adjustments
23 total \$2,717,284. After applying the 1/8
24 formula, this results in a decrease to cash

1 working capital of \$339,661.

2 Q. Does this complete your testimony at this time?

3 A. Yes.

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